

### **Finding Your Business Case**

Carl-Maria Bohny, Mumbai, 2 November 2018





In cooperation with:



www.renac.de

#### The focus on electricity does not reflect the actual energy demand of industries







# Proof of concept is achieved but some ingredients seem still lacking





#### Resources



#### Applications



### **Suppliers**



#### The goal is to learn to navigate through the SHIP business case scenarios







**Market Incentives** 





- 1. The Technology in a Nutshell
- 2. Drivers, Barriers and Business Models
- 3. The Indian Market Prospects
- 4. Finding the Low Hanging Fruits
- 5. Conclusion







### Integrating solar resources (GHI, DIN) into the thermal production process













- Heat vs. Electricity
- Industrial vs. Residential
- Large/medium scale vs. small scale

Source: RENAC, MNRE

### The choice of technology depends on the processes and temperature levels







# SHIP is no rocket science but requires precise engineering and tailoring





- One ore more points of consumption?
- Central heat supply?
- Energy demand on different temperature levels?
- Different types of energy (Steam, water, air, electricity)?
- Wide ore narrow temperature range?

- Seasonal operation?
- Annual closing period?
- Work on Saturday, Sunday?
- Demand during night?
- Continuous / volatile demand
- Are there peaks in the demand profile?

- Available space for solar installation
- Installation on the roof or on the ground?
- Statics of the roof need strengthening?
- Available space for storage
- Distance between collector field, storage and process

- What is the economic references case i.e. the alternative costs for every MWh<sub>th</sub>?
- What are the market expectations for the products of the company (external complexity)?
- How heterogeneous is the product structure and how frequently is it changing (internal complexity)?



Source: RENAC, Pixabay







# The technical particularities of solar heat need to be accounted for









**Conventional Heat** 

Flexibility for timing of heat provision.

Smaller CAPEX, larger OPEX.

Volatile OPEX (PPP adjusted).



#### Solar Heat

Fluctuating resource, but storage option. Larger CAPEX, small OPEX. Stable OPEX (PPP adjusted).



#### Solar Photovoltaics (PV)

(Power) quality range limited, standardized product.

(Relatively) flexible to install and sell to other parties if grid and markets allow.





#### Solar Heat

Process specific heat requirements, system needs to be tailor-made but 3 x more energy.

Solar heat project tied to the technical performance of factory and economic performance of the company (higher offtaker risk).





### **2** Drivers, Barriers and Business Models



# Ecologically and economically there is no way around solar heating technology





Table 2.2 ⊳	Final energy consumption by sector in India in the New Policies Scenario (Mtoe)								
						Shares		2013-2040	
	2000	2013	2020	2030	2040	2013	2040	Change	CAAGR*
Industry	83	185	263	417	572	35%	45%	388	4.3%
Transport	32	75	108	176	280	14%	22%	205	5.0%
Road	28	68	100	165	264	13%	21%	196	5.1%
Buildings	158	214	242	274	299	41%	23%	85	1.2%
Agriculture	15	24	31	43	51	5%	4%	27	2.9%
Non-energy use**	27	29	40	58	72	6%	6%	43	3.4%
Total	315	527	686	968					
Industry, incl.			and and		-		Tre	nds in	Net Im

507

4% Annual energy demand growth in industry with heat being the largest share of industrial energy demand



\* Compound average annual growth rate. \*\* Includes petrochem lubricants and bitumen). \*\*\* Includes energy demand from blast consumption) and petrochemical feedstocks.

217

317

111

transformation\*\*\*

#### Import of coal tripled and of crude oil doubled in 10 Years

Source: IEA, Ministry of Statistics

# What are the main drivers and barriers of SHIP projects?







- Elimination of fuel costs
- Risk reduction associated with rising or volatile fuel prices
- Marketing purposes (environmentallyaware customers)
- Reduction of carbon emissions
- Outsourcing of non-core business with contracting-models



- Low energy prices, subsidies for conventional energy
- High expectation on payback period
- Focus on investment instead of lifecycle cost
- Available space for collector field
- Limited knowledge about references costs

# There are two main categories for project structure and contracting







#### Classic "On the Balance Sheet"

#### New "Shared Risks"











# The Indian market provides examples for different regions and sectors







Source: SHIP Plants Info

# India has favourable physical and economic conditions for SHIP projects















Source: RENAC, MNRE STFI

- Large market size (textile/laundry, dairy and food processing account for over 600 billion USD turnover).
- Most thermal applications need less than 150 °C (e.g. scouring, dyeing, pasteurisation, sterilization).





 Substantial solar resources both in terms of Global Horizontal Irradiance (GHI) and Direct Normal Irradiance (DNI)



# Several technical and financial agencies promote SHIP technologies in India







- Solar Thermal Federation of India (STFI)
- Industry organisation
- Members constitute 80% of solar thermal market



National Institute of

Assists Ministry for

Energies (MNRE)

in implementation

of National Solar

Mission (NSM)

Solar Energy

(NISE)

New and

Renewable



- Indian Renewable Energy Development Agency (IREDA)
- Non-banking financial institution for promoting financing for renewable energies
- CAPEX subsidies for SHIP projects (30%)



- Solar Energy Corporation of India (SECI)
- Central public sector undertaking under MNRE
- Encourage use of SHIP in domestic and industrial sector

Source: Solar Payback





### **4** Finding the Low Hanging Fruits

### Example Application: Dairy Centres, Comp. Parabolic Concentrators (CPC)







- The operating temperature for rinsing tank is about 60-65 °C, detergent tank 80-85 °C, hot water tank 80-85 °C and hot air 110 °C
- The operation of system starts typically at 8.30 am to 1 pm in 1<sup>st</sup> shift and 6.30 pm to 9.30 pm in 2<sup>nd</sup> shift

### Example Application: Dairy Centres, Comp. Parabolic Concentrators (CPC)







Source: AHK

### The Economics of SHIP: Lessons learned from Financial Modelling (1)





				CAPEX			
Technical information				Estimated Solar system costs without storage		2,400,000	ß
Location				Estimated Thermal storage costs		2,400,000	R
Country	India 🗸 🗸		Complexity	System completitiy	Simple	•	1
City	Mumbai		Complexity	Complexity cost correction factor	0.8		
Estimated solar resource	1.8	[MWh/(m2.year)]		Total Investment costs		4 800 000	R
Current heat supply system			Opportunity	Total mestile levertment costs		72 600	C 0/m2
Energy source	Diesel		Costs	Total specific investment costs		72,600	tym2
Cost	5635.0	R/MWh	Cosis	Macroeconomic parameters along investment lifetime			
Thermal conversion efficiency	high (80%)			Investment lifetime	20	<b></b>	[years]
Current heat production cost	7043.8	R/MWh_thermal	Inflation	General inflation rate	5.0%		[%]
Concrete target heat production cost		R/MWh_thermal	imation	Energy inflation rate	8.0%		[%]
Current heat load profile				Operational cost parameters along investment lifetime			
Daily profile	Continuous		Profile vs	Annual O&M costs	0.8	•	% CAPEX
Weekly profile	7 days/week		Posourcos	Total annual O&M costs	38400.0		R
Annual profile	Continuous		Resources	Residual value	0.0		% CAPEY
Estimated annual energy consumption	100	MWh energy source	·		0.0		A CAPEX
Estimated annual final energy consumption	80.0	[MWhth/year]	_	Tax and Incentive related parameters			
Solar thermal system definitions				Corporate Tax Rate	30%		[%]
Average collector operation temperature	75	[°C]	Collector	Depreciation period	2		[years]
Solar collector type	Evacuated Tube		and Storage	Extraordinary depreciation	40%		[%]
Specific thermal storage volume	50	[l/m2 collector]	and Otorage	Avoided emmissions revenues	0	•	R/(Ton CO2eq)
Specific solar collector yield	0.968	[MWhth/(m2.year)]	4	Non-refundable investment subsidy	0		% CAPEX
Solar field area definition				Non-refundable operative subsidies	0		% Revenues
Dimensioning criteria	Solar collector aperture area [m2]	[2]		Discount rate	•		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	220	[m2]	Financing		40.000/		10/2
Conector aperture area	00.1	[m2]	Financing	Client debt rate	12.00%		[%]
Detailed Stylem Simulation Resolts (OPTIONAL)		[b@A/bth (see al	Options	Debt tenor	10		[years]
Simulateu almual solar yreiù		[www.ncn/year]		Debt Service Coverage Ratio	1.50		
User inputs (with default values)				Debt ratio (Sources of funds)	51%	•	[%]
Calculated values				Debt ratio given as fraction of investment (OPTIONAL)			[%]
				Equity (Hurdle) rate	14.70%	•	[%]

Equity tenor

Effective Cost of Capital (COC)
CONCRETE COSTS (OPTIONAL)

oncrete Investment costs (from quotation)

### Jointly assess technical and economic parameters

Source: RENAC

[years]

[%]

R

20

13.84%

### The Economics of SHIP: Lessons learned from Financial Modelling (2)







Financial summary		
Total Investment costs	4,800,000	R
Annual O&M costs	38,400	R/year
Investment lifetime	20	[years]
Effective Cost of Capital (CoC)	13.8%	[%]
General inflation rate	5.0%	[%]
Energy inflation rate	8.0%	[%]

Investment Assessment results		
Project IRR	13.0%	[%]
Equity IRR (given Input: 14.7%)	14.7%	[%]
SIMPLE PAYBACK	7	[years]
CURRENT LCOH	12,690	R/MWh_thermal
SOLAR LCOH	13,352	R/MWh_thermal
OPTION Value of fixing the price of heat	830,000	R

# Use a step-wise structured de-risking approach to identify your business case







### Aim for simple structures, technologies and processes





### REDUCE COMPLEXITY!

- Suitable solar resources (DNI, GHI)
- Low and medium temperature ranges and low pressures
- Large reference LCOH (opportunity costs)
- Remote locations
- Simple production processes
- Offtaker with stable business prospects
- Regular demand profile matching resources
- In house financing + external expertise
- Access to subsidies and support schemes

• ...













- Heating accounts for the largest share of energy demand from the industry both globally and in India.
- Solar heating technologies can supply heat for many industrial processes and temperature levels (high flexibility).
- Solar heating technologies need more detailed engineering than alternatives fuels both conventional and renewable.
- Bankable and market mature applications should focus on reducing complexity both in terms of technology and project (financing) structure.
- Opportunity costs are one of the most important factors when deciding on a SHIP project.

# Thank you!

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